Chubb Insurance (Switzerland) Limited 2021 Financial Condition Report (Public Disclosure)

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A. Executive Summary

Chubb Insurance Switzerland Limited ('CISL') provides a range of property and casualty, accident and health, personal lines insurance products for a diverse range of clients. In addition, through its business unit Chubb Tempest Re International ('CTRe') CISL also provides casualty, marine and property treaty reinsurance in selected markets.

With shareholder's equity of 223.8 CHFm (2020:196.4 CHFm), a S&P AA rating (stable outlook), CISL remains a very well capitalized company.

2021 net income was at 27.4 CHFm compared to 5.4 CHFm in 2020. This was mainly driven by strong underwriting performance with underwriting income increasing from 14.0 CHFm to 27.7 CHFm, an increase in net investment income from 3.5 CHFm to 5.9 CHFm, and increase in other income from minus 10.7 CHFm to 0.5 CHFm all resulting in operating income of 34.1 CHFm compared to 6.8 CHFm in 2020, which was partially offset by income tax of 6.7 CHFm (2020: 1.4 CHFm) representing an effective tax rate of 19.7% (unchanged from prior year).

B. Business Activities

1. Company's strategy, objectives and key business segments

Chubb Insurance Switzerland Limited ("Chubb Switzerland" or "CISL") offers its clients a broad range of insurance and risk solutions encompassing property & casualty, accident & health and personal lines classes. These brands capitalise on the distinctiveness and strength of the Chubb name and acknowledge the company's strong insurance platforms, reputation, skill sets, financial strength ratings and consistent management philosophy.

The principal business segments of Chubb are managed as Property and Casualty ("P&C"), Accident and Health ("A&H"), Specialty Personal Lines ("SPL") and reinsurance via its reinsurance division Chubb Tempest Re ("CTRe"). The P&C operations provide client-focused insurance solutions and risk management and engineering services for a range of multinational, large and mid-sized commercial clients, with products encompassing property, primary and excess casualty, financial lines and marine cargo related risks. The A&H division underwrites a range of A&H and leisure travel related products, providing benefits and services to individuals, employee groups and affinity groups. In some cases, these products are packaged under other brands or form part of another service provider's products. A range of personal accident and sickness insurance products including short-term disability, critical condition and hospitalisation/recovery are also offered across a number of European countries. The SPL team has developed innovative insurance solutions and industry-leading claims capabilities for Mobile Network Operators and Electrical Retailers, in order to provide their customers with protection for their mobile devices. CTRe provides traditional and non-traditional casualty, marine and property treaty reinsurance in selected markets. The split of the 2021 and 2020 gross written premiums are shown below:





2. Group Relations, Activities and Relations

CISL is a direct subsidiary of Chubb Limited, Zurich, Switzerland ("Chubb"). Chubb is the world's largest publicly traded property and casualty insurer. With operations in 54 countries, Chubb provides commercial and personal property and casualty insurance, personal accident and supplemental health insurance, reinsurance and life insurance to a diverse group of clients. The company is distinguished by its extensive product and service offerings, broad distribution capabilities, exceptional financial strength, superior claims handling expertise and local operations globally.

The Group serves multinational corporations, mid-size and small businesses with property and casualty insurance and risk engineering services; affluent and high net worth individuals with substantial assets to protect; individuals purchasing life, personal accident, supplemental health, homeowners, automobile and specialty personal insurance coverage; companies and affinity groups providing or offering accident and health insurance programs and life insurance to their employees or members; and insurers managing exposures with reinsurance coverage. Chubb's core operating insurance companies maintain financial strength ratings of "AA" from Standard & Poor's and "A++" from A.M. Best. As a consequence of its international and multinational program offerings CISL assumes and cedes risks from and to Chubb's international network. In addition, CISL has entered into reinsurance treaties with both, third party and affiliated reinsurers.

3. Major Shareholder

The Company was incorporated under the laws of Switzerland on 19 September 2008 and has obtained its licence effective 1 November 2008. The Company is directly and wholly owned by its ultimate parent company Chubb Limited, Switzerland ("Chubb").

4. External Auditors

The Company's external auditors are PricewaterhouseCoopers AG, Birchstrasse 160, Postfach, CH-8050 Zurich, Switzerland ('PWC'). PWC confirms that it meets the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with its independence.

5. Significant Unusual Events

In 2020 the world and Switzerland were dealing with the spread and threat of COVID-19 since the outbreak was first reported in Wuhan, China in December 2019. As a company, Chubb continued to operate around the globe as a normal company during these extremely abnormal conditions. Throughout, the company's priorities have been clear: taking care of our employees and keeping them safe; remaining consistent in serving customers and business partners; and acting as a responsible citizen.

There were no other significant unusual events, other than COVID-19, whose impact on the business has been outlined throughout this report. The Company's Board of Directors and Executive Management Committee continue to review the development and the potential impact on assets, liabilities and operations on a regular basis.

C. Performance

1. Results and Performance

The summary of the financial results is shown in the table below.

CHFm	2021	2020
Gross written premiums	192.0	156.9
Net written premiums	93.9	86.4
Net earned premiums	90.9	82.9
Net claims and claim expenses incurred	21.4	31.5
Operating Expense, net	41.7	37.4
Underwriting result	27.7	14.0
Net investment income	5.9	3.5
Net other financial income / expense	0.0	0.0
Operating result	33.6	17.5
Net other income/expense	0.5	-10.7
Income before tax	34.1	6.8

2. Underwriting Result

The underwriting performance was mainly driven by new business and a high retention ratio mainly in Casualty and Financial lines resulting in an increase in net earned premium of 8.1 CHFm compared to 2020 as well as lower net claims and claims expense incurred of 10.2 CHFm mainly driven by higher favourable prior year developments partially compensated by higher administrative and acquisition expense incurred to sustain the growth in business.

		<u>2021</u>			<u>2020</u>		
СНГт		Ins**	<u>RI**</u>	<u>Total</u>	INS**	<u>RI**</u>	<u>Total</u>
Gross written premiums	Direct*	149.4	0.0	149.4	127.5	0.0	127.5
	Assumed*	43.0	-0.4	42.5	28.7	0.8	29.4
Premium ceded to reinsurers	Ceded*	-93.9	0.0	-93.9	-66.8	0.0	-66.8
	Retroceded*	-4.6	0.4	-4.2	-3.5	-0.2	-3.7
Net written premiums		93.9	0.0	93.9	85.8	0.5	86.4
Change in unearned premium reserves	Direct*	-18.0	0.0	-18.0	-7.3	0.0	-7.3
	Assumed*	-3.8	0.0	-3.8	1.0	0.0	1.0
	Ceded*	18.7	0.0	18.7	2.5	0.0	2.5
	Retroceded*	0.1	0.0	0.1	0.2	0.0	0.2
Change in unearned premium reserves		-3.0	0.0	-3.0	-3.5	0.0	-3.5
Net earned premiums		91.0	0.0	91.0	82.3	0.5	82.9
Total technical income		91.0	0.0	91.0	82.3	0.5	82.9
Claims and claim expenses incurred	Direct*	43.2	0.0	43.2	48.4	0.0	48.4
	Assumed*	13.8	-0.1	13.6	7.2	-3.0	4.1
	Ceded*	-32.8	0.0	-32.8	-18.4	0.0	-18.4
	Retroceded*	-2.5	-0.2	-2.7	-5.1	2.4	-2.7
Total Claims Incurred, net		21.6	-0.3	21.3	32.1	-0.6	31.5
Acquisition costs	Gross*	33.6	-0.2	33.4	30.9	0.1	31.0
	Ceded*	-10.3	0.2	-10.1	-8.0	0.0	-8.0
Total Acquisition costs, net		23.3	0.0	23.3	22.9	0.1	22.8
Administrative expenses		17.7	0.8	18.5	14.1	0.4	14.5
Total acquisition- and administrative expenses, net		41.0	0.7	41.8	37.0	0.4	37.4
Total technical expenses		62.7	0.5	63.2	69.1	-0.1	68.9
Underwriting result		28.4	-0.5	27.7	13.2	0.7	14.0

^{*} Row: Represents the legal view as outlined in FINMA's quantitative template Appendix 2 (total amounts)

^{**} Column: Represents how Chubb manages its business (multinational & international programs)

2.1. Accident & Health

The decrease in the A&H underwriting result was driven by business growth, more favourable prior year developments, offset by higher cessions to reinsurers and higher net operating expense.

CHFm		2021	2020
Gross written premium (GWP)	Direct	15.7	14.0
	Assumed	1.4	1.6
Total GWP		17.1	15.6
Premium ceded to reinsurers (RI)	Ceded	-10.5	-8.4
	Retroceded	-0.7	-0.8
Total RI		-11.2	-9.2
Change in unearned premium reserve (UPR)	Direct	-0.7	-0.7
	Assumed	0.0	-0.1
	Ceded	0.6	0.6
	Retroceded	0.0	0.1
Total change in UPR		-0.1	-0.1
Net earned premium		5.8	6.3
Loss and loss Expense	Direct	-8.6	-5.5
	Assumed	-0.2	-0.1
	Ceded	6.9	3.1
	Retroceded	0.0	0.1
Total loss and loss expense		-1.9	-2.4
Operating expense	Direct/Assumed	-7.6	-7.4
	Ceded/Retroceded	3.9	4.3
Net operating expense		-3.7	-3.1
Underwriting Result		0.2	0.8

2.2. Marine

The Marine underwriting result was impacted by reduced business activities due to COVID – 19 and its impact on trade, offset by a reduction in ceded premium and more than compensated by a shift in the earning pattern. The increase in loss and loss expense is due to increased loss activities.

CHFm		2021	2020
Gross written premium (GWP)	Direct	11.7	16.2
	Assumed	3.1	1.9
Total GWP		14.7	18.1
Reinsurance premium ceded (RI)	Ceded	-10.2	-14.5
	Retroceded	-0.2	-0.2
Total RI		-10.4	-14.7
Change in unearned premium reserve (UPR)	Direct	0.2	0.0
	Assumed	-0.2	0.1
	Ceded	-0.1	-0.2
	Retroceded	-0.0	0.0
Total change in UPR		-0.1	-0.1
Net earned premium		4.2	3.3
Loss and loss expense	Direct	-4.8	-1.9
	Assumed	-1.3	0.0
	Ceded	3.9	1.1
	Retroceded	0.0	0.0
Total loss and loss expense		-2.2	-0.8
Operating expense	Direct/Assumed	-2.3	-1.8
	Ceded/Retroceded	0.5	0.7
Net operating expense		-1.8	-1.2
Underwriting Result		0.2	1.3

2.3. Fire

The Property underwriting result has remained relatively stable compared to prior year and was driven by business losses and higher operating expense, offset by lower loss and loss expense driven by favourable prior year developments.

CHFm		2021	2020
Gross written premium (GWP)	Direct	32.4	34.8
	Assumed	10.7	10.7
Total GWP		43.1	45.5
Reinsurance premium ceded (RI)	Ceded	-15.2	-15.9
	Retroceded	-1.8	-2.3
Total RI		-17.0	-18.2
Change in unearned premium reserve (UPR)	Direct	-1.8	-2.4
	Assumed	-0.1	0.3
	Ceded	0.0	1.1
	Retroceded	-0.1	0.2
Total change in UPR		-2.0	-0.8
Net earned premium		24.1	26.5
Loss and loss expense	Direct	-12.2	-9.8
	Assumed	-4.6	-3.5
	Ceded	5.4	-1.2
	Retroceded	1.7	2.0
Total loss and loss expense		-9.6	-12.5
Operating expense	Direct/Assumed	-16.6	-16.0
	Ceded/Retroceded	1.1	1.1
Net operating expense		-15.5	-14.9
Underwriting Result		-1.0	-0.9

2.4. Casualty

The significant increase in the underwriting result has been driven by a very positive business development with a higher-than-expected retention ratio as well as significant acquisitions of new business, which includes a large non-recurring one. Loss and loss expense decreased mainly due to higher favourable prior year developments compared to 2020. Net operating expense development has been in line with expectation, i.e., mainly driven by headcount developments to sustain the business growth.

CHFm		2021	2020
Gross written premium (GWP)	Direct	87.5	61.2
	Assumed	27.7	15.0
Total GWP		115.2	76.2
Reinsurance premium ceded (RI)	Ceded	-56.0	-26.8
	Retroceded	-3.6	-0.4
Total RI		-57.9	-27.1
Change in unearned premium reserve (UPR)	Direct	-15.3	-4.1
	Assumed	-3.6	0.7
	Ceded	17.9	1.0
	Retroceded	0.2	0.0
Total change in UPR		-0.8	-2.3
Net earned premium		56.5	46.6
Loss and loss expense	Direct	-17.2	-31.2
	Assumed	-7.6	-4.3
	Ceded	16.1	15.4
	Retroceded	0.7	3.4
Total loss and loss expense		-8.0	-16.7
Operating expense	Direct/Assumed	-24.9	-19.7
	Ceded/Retroceded	4.5	1.9
Net operating expense		-20.4	-17.8
Underwriting Result		28.1	12.1

3. Net Investment Result

The increase in net investment income was mainly driven by a very strong equity funds performance (plus 2.3 CHFm, after considering a 50% allocation to equalization reserve) partially offset by a decrease in the net investment result of the fixed maturity portfolio of 0.7 CHFm still impacted by the negative interest environment in Switzerland.

CHFm		2021				2020		
	Income	Unrealised Gains	Realised Gains	Total	Income	Unrealised Gains	Realised Gains	Total
Fixed maturities	3.8	0.0	0.1	3.9	4.4	0.0	0.0	4.4
Equity funds	0.0	7.7	0.0	7.7	0.0	3.1	0.0	3.1
Real Estate funds	0.0	0.3	0.0	0.3	0.0	0.0	0.0	0.0
Other investments	0.0	0.3	0.0	0.3	0.0	0.0	0.0	0.0
Total investment income	3.8	8.3	0.1	12.2	4.4	3.1	0.0	7.5

	Allocation Equalisation Reserve	Amortisation and Write- Downs	Realised Losses	Total	Allocation Equalisation Reserve	Amortisation and Write- Downs	Realised Losses	Total
Fixed maturities		-1.6	-0.1	-1.7	0.0	-1.6	-0.4	-2.0
Equity funds	-3.8	0.0	0.0	-3.9	-1.5	0.0	0.0	-1.5
Real Estate funds	-0.2	0.0	0.0	-0.2	0.0	0.0	0.0	0.0
Other investments	0.0	0.0	-0.1	-0.1				
Asset Management Cost				-0.5			-0.5	-0.5
Total Investment related expenses	-4.0	-1.6	-0.2	-6.3	-1.5	-1.6	-0.4	-3.9

Net investment income	5.9	3.5

4. Other material income and expense

Foreign currency gains were mainly driven by the fact that the US\$ remained relatively stable compared to the CHF. Last year investors moved to safe heaven currencies (e.g., CHF), which resulted in a 10% devaluation of the US\$ against the CHF.

D. Corporate Governance, Risk Management & Internal Control

1. Composition of the Board of Directors and Executive Management Committee

The Board of Directors' composition at the end of 2021 was as shown in the overview below. With the exception of the retirement of Mark McCausland and the appointment of Florian Eisele as Chairman there were no changes to the members of the Board of Directors.

Name	Function	Executive	Non-executive
Florian Eisele	Chairman of the Board of Directors	X	
Ken Koreyva	Member of the Board of Directors	X	
Gérard Naisse	Member of the Board of Directors		X
Ernst Koller	Member of the Board of Directors		X

The Executive Management Committees composition at the end of 2021 was as shown in the overview below. In the meantime, Dawn Miller as well as Benedikt Gschwend have decided to pursue other opportunities outside Chubb. Nathalie Meyer has been appointed CEO / Country President, effective 1 February 2022, the successor for the Head Legal & Compliance position will join the Company at the end of Q3 2022 the latest.

Name	Function
Dawn Miller	CEO / Country President
Mark Budil	CFO
Benedikt Gschwend	Head Legal & Compliance

2. Risk Management

CISL has a documented risk management framework and governance framework, the purpose of which is to exercise oversight and control over the management of the business in all its geographical locations and to disseminate key information effectively to the necessary recipients.

2.1. Risk Management Approach

Underwriting - CISL's underwriting strategy is to manage risk by employing consistent, disciplined pricing and risk selection. Our underwriting is therefore working with global and regional product boards, which ensure consistency of approach and the establishment of best practices. Our priority is to help ensure adherence to criteria for risk selection by maintaining high levels of experience and expertise in our underwriting staff. In addition, we employ a business review structure that helps ensure control of risk quality and conservative use of policy limits and terms and conditions.

Qualified actuaries work closely with the underwriting teams to provide additional expertise in the underwriting process. We use sophisticated catastrophe loss and risk modelling techniques designed to ensure appropriate spread of risk and to analyse correlation of risk across different product lines and territories.

Reinsurance - As part of our risk management strategy, we purchase reinsurance protection to mitigate our exposure to losses, including catastrophes, to an acceptable level. Although reinsurance agreements contractually obligate our reinsurers to reimburse us for an agreed-upon portion of our gross paid losses, this reinsurance does not discharge our primary liability to our insureds and, thus, we ultimately remain liable for the gross direct losses. The counterparty is selected based upon its financial strength, claims settlement record, management, line of business expertise, and its price for assuming the risk transferred. *Investment* - With regards to investment our objective is to maximize investment income and total return while ensuring an appropriate level of liquidity, investment quality and diversification. As such, the company's investment portfolio is invested primarily in investment-grade fixed-income securities as measured by the major rating agencies. We do not allow leverage or complex credit structures in our investment portfolio.

Three line of defence model - CISL's "Three Lines of Defence" model – is the most widely accepted risk governance structure which comprises day-to-day risk management and controls, risk management oversight, and independent assurance. The Three Lines of Defence portray the interaction (horizontal) of risk management roles and responsibilities across the organization:

- 1. The first line, the business units and supporting functions, is responsible for identifying and managing risks directly, including the design and operation of controls.
- 2. The second line consists of groups responsible for ongoing monitoring and challenging of the design and operation of the controls in the first line of defence, as well as for providing advice/expertise and facilitating risk management activities.
- 3. Finally, the third line represents the groups responsible for independent assurance over the management of risks, including challenge of the first and second lines.

An overview is shown below:

1 st Line of Defense	1 st Line of Defense 2 nd Line of Defense			
(day-to-day risk management & control)	(risk oversight, policy & approaches)	(independent assurance)		
Directly responsible for management and control of risk.	Co-ordinate, facilitate & oversee effective Risk Management framework.	Independent assurance & challenge of integrity & effectiveness		
 CISL Management Committee Business/Functional Management 	 Risk Management* Compliance* Internal Control* 	- <u>Internal Audit*</u> - <u>Other 3rd parties</u>		

2.2. Assurance Functions

2.2.1. Risk Management Function

The Risk Management function is responsible for the collation and analysis of risk insight in two key areas. First, external information that provides insight on existing or emerging risks that might significantly impact CISL's key objectives and second, internal risk aggregations arising from Chubb's business writings and other activities such as investments and operations. The Risk Management function is independent of the operating units and reports to the Board of Directors and administratively to the Chief Executive Officer.

2.2.2. Compliance

In accordance with the Rules and Guidance set out by most of the regulators the global standards, CISL is expected to maintain a permanent and effective compliance function, which operates independently, and which has the following responsibilities:

To monitor and, on a regular basis, to assess the adequacy and effectiveness of the measures and procedures put in place by CISL to achieve compliance with its regulatory obligations and the actions taken to address any deficiencies in the CISL's compliance with its obligations

To advise and assist those persons responsible for carrying out regulated activities to comply with the CISL's obligations under the regulatory system

CISL's Legal and Compliance function reports to the Company's Board of Directors and Management Committee.

2.2.3. Internal Control (ICS)

The Internal Control function is responsible for overseeing an effective and compliant internal control framework. It reports to the Board and collaborates with the Risk Management and the Compliance function.

It monitors and assesses the effectiveness of the control activities, by conducting regular control testings/reviews based on an approved plan and ensuring documentation standards for controls and evidence are established and adhered to.

2.2.4. Internal Audit

Internal Audit's mission is to help CISL's Board and Management in protecting the assets, reputation and sustainability of Chubb. The mission is accomplished by assessing the design and effectiveness of risk management, and control and governance processes across the organisation. The Head of Internal Audit reports to the Chairman of the Board of Directors.

3. Internal Control Framework (ICF)

An adequately designed and effective control environment is key to manage CISL's risk exposure actively. CISL is part of the Chubb Group organisation due to its Chubb Europe based lines of business activities. For this reason, CISL collaborates with different Chubb control/monitoring functions outside of Switzerland. Different levels of controls stemming from various organisational levels (Chubb Group, Chubb Europe "CEG", CISL) are taken into account when assessing the CISL internal control setup. The Chubb Switzerland Internal Control Framework ("ICF") and the Chubb Switzerland Risk Management Framework ("RMF") form part of the system of internal control (ICS). The ICF is made up of five components according to the COSO ERM Framework and is in line with the Swiss RMF.

The ICS in place enables the Management Committee and the Board to monitor adherence to internal policies and guidelines (Chubb Policies, Chubb Corporate Governance Manual, Chubb Underwriting Guidelines etc.) and external ones (regulatory and legal), which are key to attain the strategic and operational objectives of the company. It encompasses the policies, processes, tasks, behaviours and other aspects of a company that, taken together facilitate its effective and efficient operation by enabling it to respond appropriately to significant business, operational, financial, compliance and other risks to achieving the company's objectives.

Concerning Risk Management, the controls and consequently the ICF as a whole act as mitigation of risks and evidence the difference between the inherent risk and the residual risk; this difference is equal to the effectiveness of controls.

The ICF is overseen and maintained by the Internal Control function (see 2.2.3).

4. Material Changes in Risk Management in 2021

In 2021 an Internal Control function was fully established by hiring a dedicated resource to increase the oversight, continuous improvement and effectiveness of the system of internal controls.

There have been no other material changes to the Risk Management, Internal Control or other Risk Management related Policies in 2021.

E. Risk Profile

1. Qualitative and Quantitative Aspects

1.1. Qualitative Aspects

The Enterprise Risk Management ("ERM") process has identified certain material risks and exposures which could impact achievement of strategic business objectives. In addition to qualitative factors, CISL considers any risk or event that could impact capital held by 10% or more to be material.

Each risk deemed reasonably foreseeable, and material is analysed individually; for each a risk policy, risk appetite statement, risk tolerances, potential causes of the risk, and mitigating strategies including controls have been implemented and documented. These material risks (including emerging trends and risks) having the greatest potential exposure to CISL, and their impact are listed as follows:

- Underwriting Risk (insurance risk) includes Pricing, Catastrophe, Risk Selection and Product Risk. CISL has a range of controls in place to ensure that combined ratio is below 100% (no losses from underwriting operations), including appropriate pricing tools, referrals to Chubb Group to ensure pricing is in line with guidelines, underwriting audits which are conducted on regular basis to ensure compliance with underwriting guidelines and internal standards. Also, a dedicated Chubb Group catastrophe management team supports and oversees catastrophe exposures such as hurricane, earthquake, terrorism, windstorm and other perils.
- Reserving Risk (insurance risk) Processes and controls have been put in place to ensure there are no material adverse developments. These include regular review of reserve developments and large losses reviews of external independent actuaries to ensure reserve adequacy. In particular, Willis Tower Watson conducts assessments of reserve levels on annual basis.

- Capital Adequacy (financial risk) Economic Capital ratio, SST ratio and legal entity capital coverage above 100%. CISL Management in collaboration with Chubb Group functions assess capital annually as part of the ORSA and SST run. At least on a yearly basis these levels of capital are reviewed and assessed considering actual developments and potential emerging risks. Reports on capital are provided to the BoD regularly.
- Asset Liability Matching (financial risk) CISL has defined Key Risk Indicator for Asset-Liability
 Management, such as duration thresholds and FX-limits. CISL Asset Manager operates under strict
 Investment guidelines whose compliance is ensured by CISL CFO in collaboration with Chubb Group
 Treasury.
- Investments & Credit Risk (financial risk) CISL has investment strategy and investment guidelines in place which are being monitored by Treasury. Investment Performance and Key Risk Indicators such as the change in market value of bonds due to a change in the interest rate (Delta Value of a Basis Point Approach) and rating thresholds are monitored by CISL CFO on quarterly basis. More detailed indicators (on single holding level) including buy & sell decisions are monitored by Chubb Group Treasury.
- Liquidity Risk (financial risk) CISL has put in place Liquidity Indicators and thresholds. Weekly Liquidity reports are produced by Chubb Treasury to the attention of the CISL CFO for monitoring purposes. CISL takes part in the Chubb Group Liquidity Pooling facility and has access to intra-group liquidity sources, which reduce the Liquidity Risk to an acceptable level.
- Business Continuity Risk (operational risk) Processes and controls have been put in place to ensure
 there are no operational outages or downtimes of significance. These include Business Continuity
 Plans and IT specific disaster recovery plans, which are tested regularly as well as premium processing
 and outsourcing processes and controls. Design and effectiveness of relevant controls are reviewed
 and tested by internal audit.
- Legal, Compliance and Governance Risk (operational risk) Processes and controls are in place to ensure CISL business is conducted within applicable group, Swiss legal, compliance as well as governance frameworks and standards. Compliance is ensured by mandatory training to all staff and an annual affirmation processes. CISL Legal and Compliance function closely collaborates with the risk function to identify and assess legal and regulatory changes potentially impacting CISL. Additionally, CISL has internal and external legal counsel at its disposal.
- People/Staff Risk (operational risk) Processes and controls are in place to ensure CISL retains and attract key staff as well as ensuring health and safety of all staff. HR function is monitoring staffing available, turn-over rate and general trends and developments on ongoing basis. Mitigation measure comprise structured hiring and leaving processes, Personal Development Plans, succession planning and learning & development initiatives.
- Strategic Risk Processes and control are in place to reduce the risk of strategic failure both at legal entity level and on business segment level. Changes and development in the market, legal, regulatory and economic environment are monitored by Management at all levels and in collaboration with Chubb Europe and Chubb Group. Emerging risks and opportunities are assessed and discussed. Business plans and forecasts are established and assessed against risks. Financial performance and position are reviewed quarterly as is the business performance (combined ratio, capital position). Strong corporate governance framework including ORSA, and SST processes further reduces the risk of strategy failure.
- Reputational Risk Reputational Risk is assessed as part of regular discussions with Chubb Group Management. Chubb Group itself has mitigation measures in place to both monitor and mitigate this risk.

In addition, CISL performs a risk assessment of its strategic business plan each year and identifies key risks that may impair achievement of that plan. Furthermore, CISL also recognizes that emerging risks are always present. CISL defines emerging risks as any event, situation or trend that may arise internally or externally that could significantly impact its corporate objectives. They can vary widely, be newly developing, quantifiable or non-quantifiable, known or unknown. Those risks are included in above outlined key risks.

The Risk Management Framework articulates CISL's process for managing emerging risks that incorporates timely identification, early strategies to address concerns, assessing the likely emergence and impact over time. CISL leverages off the Group and Regional office in receiving daily alerts as well as ad hoc advice on events or trends. The ERM Function will also seek out articles, surveys, and other material and communicate to management. CISL can register emerging risk through its risk registers, at its management committee meetings and at Board level where discussions take place in preparing the ORSA Report emerging risks are taken into consideration.

1.2. Quantitative Aspects

For a discussion of the quantitative aspects refer to section "H 2. Target Capital" of this report.

2. Risk Exposure

2.1. Material Risks

There are no other risks than the ones included in this report.

2.2. Risk Assessments

There are no other risk assessment measures than the ones included in this report.

2.3. Off-Balance-Sheet Positions

There are no material off-balance-sheet positions.

2.4. Special Purpose Vehicles (SPV's)

There are no material risks transferred to SPV's.

3. Other Risk Profile Considerations

3.1. Concentration Risks

We evaluate the financial condition of our reinsurers and potential reinsurers on a regular basis and also monitor concentrations of credit risk with reinsurers. Provisions for uncollectible reinsurance are set up to account for the potential failure of reinsurers to indemnify Chubb, primarily because of disputes under reinsurance contracts and insolvencies.

Our investment portfolio is managed following prudent standards of diversification. Specific provisions limit the allowable holdings of a single issue and issuer. We believe that there are no significant concentrations of credit risk associated with our investments.

3.2. Risk Mitigation Tools

We seek to manage our loss exposure by maintaining a disciplined underwriting process throughout our insurance operations. We limit program size for each client and purchase third party reinsurance for our own account. In the case of our assumed proportional reinsurance treaties, we seek per occurrence limitations or loss and loss expense ratio caps to limit the impact of losses ceded by the client. However, there are inherent limitations in all these tactics and no assurance can be given against the possibility of an event or series of events that could result in loss levels that could have an adverse effect on our financial condition or results of operations. It is also possible that losses could manifest themselves in ways that we do not anticipate and that our risk mitigation strategies are not designed to address. Additionally, various provisions of our policies, such as limitations or exclusions from coverage or choice of forum negotiated to limit our risks, may not be enforceable in the manner we intend. As a result, one or more natural catastrophes and/or terrorism or other events could result in claims that substantially exceed our expectations, which could have an adverse effect on our results of operations and financial condition.

F. Valuation

1. Qualitative and Quantitative Aspects

1.1. Market Consistent Value of Assets

CHFm	Market Consistent Value of Assets 01.01.2022	Statutory Value 31.12.2021	Market Consistent Value of Assets 01.01.2021	Statutory Value 31.12.2020
Market consistent values of investments	348.5	340.8	311.7	302.5
Fixed income securities	253.4	251.4	248.0	240.3
Other investments	95.1	89.4	63.7	62.2
Share of technical provisions from reinsurance	170.7	175.9	146.2	146.8
Non-life insurance (direct business)	150.2	155.6	123.0	124.4
Active reinsurance: non-life insurance (indirect business)	20.5	20.3	23.2	22.6
Market consistent value of other assets	56.6	55.5	60.9	60.8
Cash & equivalents	8.6	8.6	10.9	10.9
Insurance balances receivable	23.7	22.6	28.4	28.3
Other receivables	20.8	20.8	19.3	19.3
Other assets	2.2	2.2	0.9	0.9
Accrued income	1.3	1.3	1.4	1.4
Total Assets	575.8	572.2	518.9	510.2

1.1.1. Market consistent value of investments

As of 1 January 2022, this position is composed of fixed income securities with a market value of 253.4 CHFm and other investments (collective investments) with a market value of 95.1 CHFm. These collective investments are pledged assets (claim trust funds in the form of money market funds), bond funds, equity funds and real estate funds.

1.1.2. Share of technical provisions from reinsurance

This position includes

- Non-life insurance (direct business)
- Active reinsurance: non-life insurance (indirect business)

Non-life insurance (direct business) position (150.2 CHFm) includes mainly two components, i.e., discounted ceded unpaid loss reserves (117.3 CHFm) and discounted expected losses associated with the ceded UPR (31.2 CHFm). The rest of this position reflects paid losses which are outstanding and to be recovered from a reinsurer (-1.8 CHFm).

"Discounted ceded unpaid loss reserves" corresponds to the discounted value on the statutory (best estimate) ceded unpaid loss reserves. It is calculated projecting the future cash flows (paid losses) obtained by considering the reserve payment patterns and discounting those cash flows with FINMA-provided zero-coupon bond yield curves. "Discounted expected losses associated with the ceded UPR" corresponds to the present value of the expected losses associated with the statutory ceded UPR at the beginning of the year. It is obtained by multiplying the statutory ceded UPR value by the corresponding current year loss ratio by line of business. The loss ratio is discounted using the current year payment patterns, currency mix and the FINMA-provided zero-coupon bond yield curves. Active reinsurance position (-20.5 CHFm) corresponds to the sum of the discounted value on the statutory (best estimate) unpaid loss reserves plus the related administration expenses and the present value of the expected losses associated with the statutory gross

1.1.3. Market consistent value of other assets

Cash and cash equivalents are at fair market value (nominal value). As of 31 December 2021 the participation in a notional cash pool is positive, therefore no interest-bearing liabilities are shown on the liabilities side of the balance sheet in section 1.2.2 (interest bearing liabilities).

The receivables from insurance activities mainly reflect the best estimate value of premiums which are due by third party entities to CISL (23.2 CHFm) and funds withheld of 0.5 CHFm representing collateral of a ceding company within the Chubb Tempest Re segment. On the statutory balance sheet, this position also captures a negative asset which corresponds to a bad debt reserve (-1.0 CHFm). Receivables from insurance activities are valued at market value although due to their very short duration there is only a very small difference with the nominal value.

Other receivables reflect receivables which are non-insurance technical receivables. It is mainly composed of operational costs (nominal value) prefunded by CISL and recharged to Group companies. The nominal value of these assets is considered to be equal to their market value.

Other assets capture assets that are not classifiable within the other categories at nominal value. According to the SST Circular (Margin no. 18) the market consistent balance sheet should not contain any corporate tax related positions. As of 31 December 2021 there were no prepaid tax, similarly as of 31 December 2020.

Accrued income relates to the bonds described in the previous section and reflects the interest that has accumulated since the principal investment or since the previous interest payment, if one has already been made. Due to its very short duration, the market value of accrued income is not discounted.

1.2. Market Consistent Value of Liabilities

CHFm	Market Consistent Value of Liabilities 01.01.2022	Statutory Value 31.12.2021	Market Consistent Value of Liabilities 01.01.2021	Statutory Value 31.12.2020
Technical provisions, gross	280.4	294.4	257.7	268.2
Non-life insurance (direct business)	253.7	267.9	226.8	262.7
Active reinsurance: non-life insurance (indirect business)	26.7	26.5	30.9	30.2
Equalisation reserves	0.0	28.5	0.0	24.7
Market consistent value of other liabilities	40.6	27.1	32.2	20.8
Liabilities from insurance business	16.8	16.8	9.0	9.0
Interest bearing liabilities	-	-	-	-
Other liabilities	6.1	10.3	11.3	11.8
Risk Margin	17.7	-	11.8	-
Sum of BEL and market consistent value of other liabilities	321.0	350.0	289.9	313.7

1.2.1. Best estimate of technical provisions (BEL)

1.2.1.1. Technical provisions: gross

This position includes

- Non-life insurance (direct business)
- Active reinsurance: non-life insurance (indirect business)

Non-life insurance (direct business) position (253.7 CHFm) corresponds to the sum of the discounted value on the statutory (best estimate) unpaid loss reserves plus the related administration expenses and the present value of the expected losses associated with the statutory gross UPR at the beginning of the year for non-life direct business (58.5 CHFm).

The discounted value on the statutory (best estimate) unpaid loss reserves is calculated projecting the future cash flows (paid losses and administration expenses) obtained by considering the reserve payment patterns and discounting those cash flows with FINMA-provided zero-coupon bond yield curves.

The present value of the expected losses associated with the statutory gross UPR at the beginning of the year is obtained by multiplying the statutory UPR value by the corresponding current year loss ratio by line of business. The loss ratio is discounted using the current year payment patterns and the FINMA-provided zero-coupon bond yield curves.

Active reinsurance position (26.7 CHFm) corresponds to the sum of the discounted value on the statutory (best estimate) unpaid loss reserves plus the related administration expenses and the present value of the expected losses associated with the statutory gross UPR at the beginning of the year for non-life indirect business (0.0 CHFm). It is calculated with the same process as the non-life insurance (direct business) position.

1.2.2. Market consistent value of other liabilities

According to the SST Circular (Margin no. 18) the market consistent balance sheet should not contain any corporate tax related positions. As of 31 December 2021 the tax balance of 4.2 CHFm (2020: 0.5 CHFm), is captured within non-technical provisions in the statutory balance sheet but not in the market consistent balance sheet. As explained in section 1.1.2, CISL's participation in a notional cash pool is shown in the interest-bearing liabilities when it is negative. As of 31December 2021, this position is positive and included in cash and cash equivalent. The liabilities from insurance business reflect the nominal value of premiums which are owed by CISL to third party entities and Group companies. Given their short-term nature, the nominal value of these payables is considered to be equal to their market value. Other liabilities reflect payables which are non-insurance technical payables owed to Group and third party companies. Given their short-term nature, the nominal value of these payables is considered to be equal to their market value.

1.3. Risk bearing capital

In accordance with the revised SST Circular (article 55) and articles 47-48 of the Insurance Supervision Ordinance: risk-bearing capital is the sum of the core capital and the supplementary capital, to the extent that the supplementary capital is eligible for inclusion. Since CISL does not hold eligible supplementary capital, risk-bearing capital for CISL equals core capital. Core capital is defined as the sum of the difference between the market consistent value of assets and the market consistent value of debt (liabilities) plus the risk margin. The following exhibit shows the composition of the risk-bearing capital as of 01 January 2022:

Risk-bearing capital (CHFm)	2022 SST 01.01.2022	2021 SST 01.01.2021
(1) Market consistent value of assets	575.8	518.9
(2) Market consistent value of liabilities	321.0	289.9
(3) Risk margin	17.7	11.8
(4) Capital reduction or anticipated dividend	-	-
(5) Risk-bearing capital = (1)-(2)+(3)-(4)	272.5	240.8

The position "risk margin" (11.8 CHFm) corresponds to the cost of capital to cover the risk-bearing capital over the lifetime of insurance liabilities, in the exhibit above it is added to the market consistent value of liabilities but deducted from the difference between (1) and (2) as it should be neutral to the RBC. The risk margin is based on the SST standard model approach.

G. Capital Management

1. Goals, Strategy and Time Horizon for Capital Planning

CISL defines as part of the annual ORSA (Own Risk and Solvency Assessment) the appropriate level of capital to allow CISL to conduct its business over the strategic period of 3 years (e.g., 2021 – 2024) by the Economic Capital defined based on the Chubb internal Model – GCM. CISL's Minimum Capital Required ("MCR") is defined as the greater of the Economic Capital, the SST and the statutory one. In the specific case of §CISL, the statutory minimum capital is the one driving the MCR.

2. Structure, Level and Quality of the Equity Capital

CHFm	2021	2020
Share capital	100.0	100.0
Legal Reserves	51.6	51.6
- Capital contribution reserves	50.0	50.0
- General legal reserves	1.6	1.6
Free Reserves	72.2	44.8
- Retained earnings	44.8	39.4
- Net income for the period	27.4	5.4
Total shareholders' equity	223.8	196.4

3. Description of any Material Changes during the Reporting Period

There were no material changes during the reporting period.

4. Differences between Statutory & market-consistent valuation Equity

СНГт	Market Consistent Value	Adjustments	Statutory Value	
CITTI	of Assets 01.01.2022	Aujustinents	31.12.2021	
Market consistent values of investments	348.5	7.7	340.8	
Share of technical provisions from reinsurance	170.7	-5.2	175.9	
Cash & equivalents	8.6	-	8.6	
Insurance balances receivable	23.7	1.1	22.6	
Other receivables	20.8	-	20.8	
Other assets	2.2	-	2.2	
Accrued income	1.3	-	1.3	
Total Assets	575.8	3.6	572.2	
Technical provisions, gross	280.4	-14.0	294.4	
Equalisation reserves	-	-28.5	28.5	
Risk Margin	17.7	17.7	-	
Liabilities from insurance business	16.8	-	16.8	
Other liabilities	6.1	-4.2	10.3	
Sum of BEL and market consistent value of	201.0	20.0	050.0	
other liabilities	321.0	-29.0	350.0	
Assets - Liabilities + Risk Margin	272.5	50.3	222.3	

As of 01 January 2022, the difference between the market consistent value of investments and the statutory value is 7.7 CHFm due to the market value of the fixed income securities being above the amortized costs one (2.1 CHFm) and the due to the statutory value of equity funds being below market value (5.6 CHFm). The difference between the best estimate of technical provisions (BEL) and the statutory value of the technical provisions value is mainly due to the discounting of the technical provisions and the fact that only the discounted expected loss associated with UPR is considered and not the UPR nominal value. In total, market consistent value of equity (272.5 CHFm) exceeds statutory value (222.3 CHFm) by 50.3 CHFm.

H. Solvency

1. Solvency Model

For the SST 2021, natural catastrophe risk was based on the GCM (internal Chubb Global Capital Model) the other risk components were calculated using the respective standard model (some with company specific adjustments). For SST 2022, all the insurance risk components are based on the GCM. Aggregation of insurance and market risks is dependent, based on the market risk standard model tool provided by FINMA. Reference is made to the following overview:

		2022		
Cat		GCM		
Non-cat				
URR	Standard with adjustments	GCM		
Prior years (reserve)				
Market risk		Standard		
Credit risk		Standard		
Aggregation		Standard		
Scenarios		Standard, added		
Ris profile basis		CRSL		
	Non-cat URR Prior years (reserve) et risk t risk gation arios	Non-cat URR Prior years (reserve) et risk Standard Standard Standard Standard Standard Standard Standard Standard Standard		

The key assumptions are outlined below:

- *a) RBC and target capital:* Any planned capital transactions and dividends are implemented as changes in risk-bearing capital no effect on target capital. None currently anticipated
- b) *Insurance risk*: Follows the standard model for non-cat current year and prior years risks (with company specific adjustments under review by FINMA) and natural catastrophe risk follows the GCM (formally approved by FINMA in 2019).
- c) Market risk: SST standard model is used.
- d) Credit risk: SST standard model is used
- e) Scenarios: SST standard model is used.

1.1. Approval Status

FINMA agreed that CISL insurance risk should be modelled with an internal model and formal approval of the model has been obtained. FINMA agreed that the rest of the components should be covered by the respective standard models.

1.2. RBC and Target Capital

Any planned capital transactions and dividends are implemented as changes in risk-bearing capital with no effect on target capital. As of the date of this report no dividend is planned for 2022.

2. Target Capital

2.1. Key Components of Target Capital (incl. market risk)

				2022 vs 2021 PIM		2022 vs 2021 SS		
CISL (m CHF)	2022 SST	2021 PIM	2021 SST		Diff	Diff %	Diff	Diff %
Market risk	33.9	28.6	28.6		5.3	19%	5.3	19%
Interest	11.4	10.4	10.4		1.0	10%	1.0	10%
Spread	9.7	8.6	8.6		1.0	12%	1.0	12%
Currency	24.7	23.6	23.6		1.1	5%	1.1	5%
Equity	14.1	7.9	7.9		6.3	80%	6.3	80%
Real estate	1.4	-	-		1.4	100%	1.4	100%
Diversification	(27.4)	(21.9)	(21.9)		(5.5)	25%	(5.5)	25%
Insurance risk	71.7	70.1	52.6		1.6	2%	19.1	36%
Current Year Risk	14.4	9.8	8.9		4.6	47%	5.5	62%
Cat	1.0	1.0	1.0		(0.0)	-2%	(0.0)	-2%
Non-cat	14.4	9.8	8.8		4.6	47%	5.6	63%
Diversification	(1.0)	(1.0)	(1.0)		0.0	-1%	(0.0)	2%
URR Risk	n/a	n/a	1.4		n/a	n/a	n/a	n/a
Prior Years Risk	65.2	65.8	47.0		(0.6)	-1%	18.1	39%
Diversification	(7.9)	(5.5)	(4.8)		(2.4)	44%	(3.1)	66%
Credit Risk	21.9	19.2	19.2		2.7	14%	2.7	14%
Market v. Insurance v. Credit Risk Diversification	(36.8)	(32.2)	(27.8)		(4.5)	14%	(8.9)	32%
Insurance + market + credit risk	90.7	85.6	72.4		5.1	6%	18.3	25%
Aggregation with scenarios	93.0	88.0	75.2		5.0	6%	17.7	24%
Expected technical result	(21.3)	(26.3)	(26.3)		4.9	-19%	4.9	-19%
Expected financial result	(3.2)	(2.1)	(2.1)		(1.1)	53%	(1.1)	53%
One-year capital	68.4	59.6	46.9		8.8	15%	21.6	46%
Risk margin	17.7	15.9	11.8		1.7	11%	5.8	49%
Load: diversified URR risk	0.5	0.4	n/a		0.1	19%	0.5	100%
Load: layer adjustment	2.3	n/a	n/a		2.3	100%	2.3	100%
Covax	0.3	n/a	n/a		0.3	100%	0.3	100%
Target capital	89.1	76.0	58.7		13.2	17%	30.4	52%
Risk-bearing capital	272.5	240.8	240.8		31.8	13%	31.8	13%
SST ratio	357%	375%	489%		-18%	-5%	-132%	-27%

As of 01 January 2022, based on the model described in the section H.1, the target capital for CISL is 89.1 CHFm. As shown in the table above the target capital is mainly driven by market risk, insurance risk, credit risk and risk margin. Market risk (33.9 CHFm) components include interest rate risk (11.4 CHFm), spread risk (9.7 CHFm) and currency risk (24.7 CHFm), offset by a diversification effect of 27.4 CHFm. In the same manner, insurance risk (71.2 CHFm) can be decomposed between current year risk of 14.4m (cat: CHF 1.0m; non-cat: 14.4 CHFm and prior years risk (65.2 CHFm), offset by a diversification effect of -7.9 CHFm. Aggregation between insurance, market risk and credit risk is equal to 90.7 CHFm, including a diversification effect of -36.8 CHFm. Adding scenarios, expected technical and financial result, risk margin, loads for diversified URR risk and layer adjustment and Covax impact, leads to the target capital of 89.1 CHFm.

3. Risk Bearing Capital

The key components of the risk bearing capital have been disclosed in section "F - Valuation" of this report.

4. Comments on Reported Solvency

The SST ratio, as defined in the revised SST Circular 2017/3, as of 01 January 2021 is at 357%. This decrease is mainly due to change in the non-cat insurance risk model.

5. Reconciliation to FINMA Submissions

The current information about solvency (risk-bearing capital, target capital) corresponds to what has been established for FINMA and is subject to supervisory review.

Appendices

1	2021 Financial Statements and Report of the Statutory Auditor to the General Meeting		
	Quantitative templates (FINMA):		
a) Performance Non-Life Solo			
	b) Market consistent balance sheet Solo		
	c) Solva Solo		